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Exhibit A: Scope of Work

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EXHIBIT A
Scope of Work

Central Delta Corridor Strategy Development

1. The Contractor agrees to perform and complete the work described in this scope of work within a total budget not to exceed \$XX,000.

2. BACKGROUND/PURPOSE

The public land owners, and owners of publicly funded lands along the Central Delta corridor (Figure 1), intend to develop an initial coordinated corridor strategy for management and restoration of these lands.

The Nature Conservancy (TNC), The Metropolitan Water District of Southern California (MWD), the California Department of Water Resources (DWR), the California Department of Parks and Recreation (DPR), the California Waterfowl Association (CWA), the Bureau of Land Management (BLM), the US Fish and Wildlife Service (USFWS), and the California Department of Fish and Wildlife (CDFW) own and manage approximately 50,000 acres of land in the Delta. These entities share many common regional objectives including flood management, agriculture sustainability, and conservation of aquatic, avian and terrestrial resources. In recognition of their capital Delta investments, the historical legacy of the Delta, and the State's policies to rehabilitate the Delta ecosystem, these entities are seeking to coordinate and assist in collaborative efforts with each other and with interested parties to implement actions that will achieve common goals and objectives. Based on preliminary discussions of concepts, these entities believe that creation and enhancement of wildlife habitat could go hand-in-hand with levee improvements and maintenance, and sustainable agriculture to provide benefits not only to target species, but also for flood protection, water quality and local economic and social vitality. Specifically, this would be achieved by using public lands to develop an ecologically significant habitat corridor linking the northeast Delta with the central and western Delta while providing for Delta sustainability by addressing agriculture, subsidence, flood management, climate change, habitat loss, long-term land management and water quality. These entities believe this to be in alignment with Delta community interests.

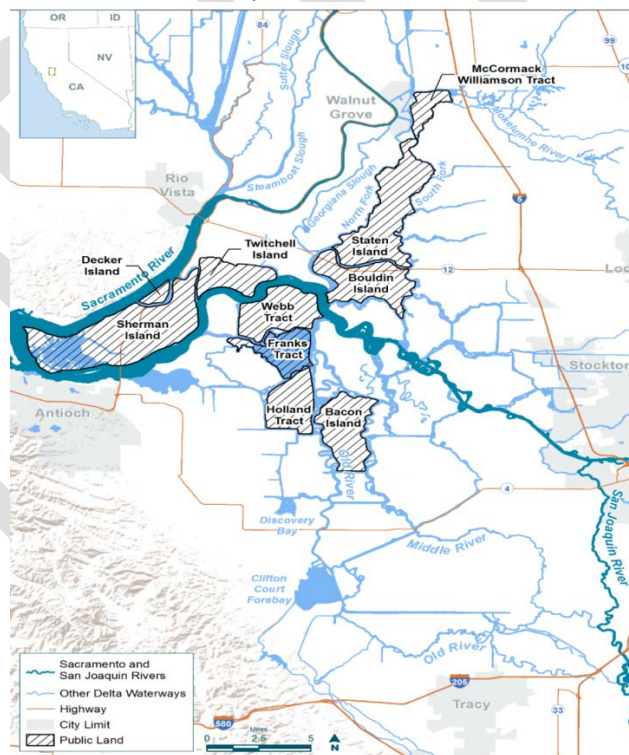
It is expected that this effort will be informed by previous work in the corridor and surrounding area, including the San Francisco Estuary Institute's Aquatic Science Center (SFEI) Delta Renewed project, North Delta Improvements planning, Joint Venture planning, the Conservation Opportunity Region description included in the Delta Conservation Framework and any other efforts deemed to be relevant and helpful. Further, it is expected that the resulting strategy will be a living document that should be reviewed and revised at regular intervals based on learning from actions taken within an adaptive management framework.

A separate contract with SFEI will provide scientific and technical support to the effort. That contract will be for \$XX,000 and will be paid through existing task orders with DSC and MWD.

The contractors are expected to work closely with Delta Conservancy, Delta Stewardship Council and SFEI staff, and landowner partners in a collaborative team effort to meet the following objectives of this project:

- 2.1 Objective #1. Conduct a 1.5 day Charrette Style Workshop with landowners, subject matter experts and interested parties to vet opportunities in the context of providing for Delta sustainability including long-term expectations, operation sustainability and ecological potentials.
- 2.2 Objective #2. Draft a Coordinated Corridor Strategy that will identify near-term priority concepts that can be funded by Prop. 1 and other funding sources.
- 2.3 Objective #3. The Strategy should build on and/or account for existing land use management and conservation practices and past Delta flood management and habitat enhancement investments.
- 2.4 Objective #4. The Strategy should explicitly define and address the spatial and temporal scale of the effort.

Figure 1. Location of Publicly Owned/Financed Land in the Delta.



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3. TERMS OF AGREEMENT

The term of this Agreement is approximately 9 months, starting in March, 2018, or the date of the Agreement's execution, whichever is later, through November, 2018.

The Delta Conservancy has the option to extend the term of this Agreement as needed. Any amendment to this Agreement requires written approval by both parties.

4. TASKS

Overview Summary of Project: To conduct a charrette style workshop with landowners and flood and habitat restoration experts and develop a coordinated corridor strategy to identify near and long term strategies. This process will encourage participation from all interested parties including but not limited to local land and business owners, local government, RCD's and RD's, NGO's, recreation interests and other state and federal entities not listed above – in short, anyone with an interest in the process is welcome to participate.

Task 1. Preparation Meetings

Convene and conduct up to 3 meetings to prepare for the public input workshops and 1.5 day charrette style workshop. This will include coordinating availability and selecting dates, securing venues, facilitating meetings, taking notes and refining a charrette/workshop facilitation plan. Meetings will be attended by key partners listed above.

Timeline: Task to be completed within 12 weeks of contract execution.

Cost:

Deliverable: Charrette/workshop facilitation plan including general approach, objectives, expected agenda, schedule, and list of participants.

Task 2. Initial Public Input Workshop

Convene and facilitate a public outreach workshop to share with surrounding land owners and the larger Delta community the intent and process for developing a corridor strategy, and solicit feedback on priorities, concerns and opportunities to participate in the process. This will include coordinating availability and selecting dates, securing venues, extensive outreach to community members, facilitating meeting, taking notes and summarizing outcomes.

Timeline: Task to be completed within 8 weeks of contract execution.

Cost:

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Deliverable: Public Input Workshop facilitation plan and summary report.

Task 3. 1.5 Day Charrette Style Workshop

Facilitation and documentation of the 1.5 day charrette. This will include coordinating dates that work for participants, securing a location and necessary AV resources, providing light breakfast, coffee, lunch and snacks (food cost to be provided by a non-agency partner), active facilitation and meeting management to ensure all topics are adequately addressed, and developing a draft summary.

Timeline: Task to be completed within 20 weeks of contract execution.

Cost:

Deliverable: Draft summary of the charrette including participants, approach, outcomes and next steps.

Task 4. Strategy Development

Contractor will organize and facilitate up to 3 half day meetings of the core group to collaboratively develop the content of a strategy based on the outcomes from the charrette. This will include coordinating availability and selecting dates, securing locations, facilitating meetings, and taking notes. Meetings will be attended by the core group partners listed above.

Timeline: Task to be completed within 30 weeks of contract execution.

Cost:

Deliverable: Complete list of mutually agreeable opportunities, near-term strategies, early priority projects.

Task 5. Follow Up Public Input Workshop

Convene and facilitate a follow up public outreach workshop to share with surrounding land owners and the larger Delta community the outcomes of the Charrette and draft corridor strategy and record feedback. This will include coordinating availability and selecting dates, securing venues, extensive outreach to community members, facilitating meeting, taking notes and summarizing outcomes.

Timeline: Task to be completed within 31 weeks of contract execution.

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Cost:

Deliverable: Follow Up Public Input Workshop facilitation plan and summary report.

Task 6. Draft Strategy Strategy/Report

The Contractor will provide a draft final strategy that includes a description of the process and participants, the objectives and outcomes, resulting strategies and priorities and constraints. Contractor will provide a two week comment period for participants and will incorporate edits based on comments to prepare a final draft to the group.

Timeline: Task to be completed within 36 weeks of contract execution.

Cost:

DRAFT