



SACRAMENTO - SAN JOAQUIN

DELTA CONSERVANCY

A California State Agency

DRAFT

GRANT GUIDELINES

Fiscal Year 2015-16

PROPOSITION 1 GRANT PROGRAM

FUNDED BY THE

**Water Quality, Supply, and Infrastructure
Improvement Act of 2014**

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Introduction

A. Background

The Sacramento-San Joaquin Delta Conservancy (Conservancy) is a primary state agency in the implementation of ecosystem restoration in the Delta and supports efforts that advance environmental protection and the economic well-being of Delta residents. The Conservancy collaborates and cooperates with local communities and others parties to preserve, protect, and restore the natural resources, economy, and agriculture of the Sacramento-San Joaquin Delta and Suisun Marsh. The Conservancy's goals include a set of programs that implement complex economic and environmental objectives, resulting in a vision of a rich, diverse, resilient, and accessible Sacramento-San Joaquin Delta and Suisun Marsh.

The Water Quality, Supply, and Infrastructure Improvement Act of 2014 (Prop. 1) was approved by voters in November 2014. Prop. 1 provides funding to implement the three objectives of the California Water Action Plan: more reliable water supplies, restoration of important species and habitat and a more resilient and sustainably managed water infrastructure. The Conservancy's grant program intends to focus on the restoration of important species and habitat.

In Prop. 1, \$50 million is identified for the Conservancy "for competitive grants for multibenefit ecosystem and watershed protection and restoration projects in accordance with statewide priorities (Sec. 79730 and 79731)." The Conservancy will develop and implement the grant program through a balanced approach to distributing costs and benefits between its co-equal responsibilities consistent with its priorities. The distribution of grant funds will be tracked by geographic region, project type, and other relevant factors. This information will be used in subsequent grant cycles.

Per Prop. 1 and the Conservancy's enabling legislation, emphasis will be placed on projects using public lands and that "maximizes voluntary landowner participation in projects that provide measureable and long-lasting habitat or species improvements in the Delta."

To the extent feasible, projects need to promote state planning priorities and sustainable communities strategies consistent with Government Code 65080(b)(2)(B). Furthermore, all proposed projects must be consistent with statewide priorities as identified in Prop. 1, the California Water Action Plan, the Conservancy's enabling legislation, the Delta Plan, and the Conservancy's Strategic Plan. Links to Prop. 1 and the other documents can be found in Appendix B (as well as other local, state, and federal plans).

B. Purpose of Grant Guidelines

These Grant Guidelines (Guidelines) establish the process and criteria that the Conservancy will use to solicit applications, evaluate proposals, and award grants. These Guidelines include the information, requirements, and documentation required for Prop. 1 grants. The Guidelines were

posted on the Conservancy's web site for 30 days prior to approval and were vetted via three public meetings (Sec. 79706(b)).

Grant Program Information

A. Funding and Eligibility

The Conservancy intends to grant up to \$9 million each year for 5 years. The minimum grant amount is \$100,000 and the maximum grant amount is \$2 million. Grants will be awarded for Category 1 (necessary activities that will lead to on-the-ground projects) and Category 2 projects (on-the-ground projects) to eligible entities subject to approval by the Conservancy pursuant to these Guidelines. A total of 10 percent of the total bond funds awarded to a grantee may be used for planning and monitoring necessary for the successful design, selection, and implementation of projects (see Appendix A: Glossary of Terms for definitions).

B. Geographic Area of Focus

The Conservancy will fund projects in the statutory Delta and Suisun Marsh. The statutory Delta and the Suisun Marsh are defined in Public Resources Code 85058.

The Conservancy may take or fund an action outside the Delta and Suisun Marsh if the Board makes all of the following findings (Sacramento-San Joaquin Delta Reform Act of 2009, (Sec. 32360.5):

- The project implements the ecosystem goals of the Delta Plan.
- The project is consistent with the requirements of any applicable state and federal permits.
- The Conservancy has given notice to and reviewed any comments received from affected local jurisdictions and the Delta Protection Commission.
- The Conservancy has given notice to and reviewed any comments received from any State conservancy where the project is located.
- The project will provide significant benefits to the Delta.

C. Project and Proposal Development

The following steps will be followed during a grant cycle:

- Potential applicant contacts the Conservancy staff listed in the Grant Application Packet to consider whether a potential project could be eligible for consideration.
- Potential applicant submits a concept proposal (See Grant Application Packet).

- The concept proposal will be reviewed by Conservancy staff to confirm project eligibility and to evaluate benefits, project design, and other factors (see concept proposal evaluation criteria below). If the concept proposal is complete, meets all concept proposal requirements, and scores a minimum of 85 points, a full proposal may be requested.
- The full proposals will be reviewed and scored (a minimum of 85 points are required to be recommended for funding) by the Conservancy grant team and a professional (technical) review team to evaluate benefits, project design and readiness, and other factors (see full proposal evaluation criteria below).
- Funding recommendation(s) will be made by staff and scheduled for a Board meeting agenda as an action item at the direction of the Executive Officer, upon consultation with the appropriate Board committee, and after all application requirements are completed.
- If a grant proposal is approved, Conservancy staff will work with the applicant to complete a grant agreement that outlines reporting requirements, specific performance measures, invoice protocol, and grant funding disbursement.

D. Evaluation Criteria for Concept Proposals

Concept proposals will be evaluated by Conservancy staff using the following criteria. If a project scores a minimum of 85 points (out of 100), applicants will be invited to submit a full proposal. The number in parentheses reflects the maximum number of points allocated to each category.

1. Tangible results from the project that further Prop. 1 and State priorities, including those found in the California Water Action Plan, the Conservancy's enabling legislation, the Delta Plan, and the Conservancy's Strategic Plan (25).
2. The design and readiness of the project, including data needs, permits, and funding sources (15).
3. The degree to which the project has local support, is consistent with similar efforts on nearby or surrounding lands and is part of larger plans or identified partnerships (10).
4. The degree to which the project develops a cost share and leverages private, federal, or local funding to maximize benefits and outcomes. If a project has a 25 percent cost share, it will score 5 points; if it has a 50 percent cost share, it will score 10 points (5-10).
5. The degree to which best available science and adaptive management practices have been adopted and will be implemented (10).
6. The extent to which the applicant demonstrates a clear and reasonable method for measuring and reporting the effectiveness of the project, including project outcomes and outputs (10).
7. Category 2 projects (resulting in on-the-ground outcomes) will be given priority (10).

8. The degree to which potentially affected parties have been informed and consulted and/or good neighbor policies have been adopted and will inform the implementation of the project (5).
9. A clear project description including project location, need for project, project goals and objectives, tasks, deliverables, and budget (requested funds and cost share contributions) (5).

E. Evaluation Criteria for Full Proposals

If a concept proposal scores a minimum of 85 points and a full proposal is invited, full proposals will be evaluated using the following criteria (for a maximum of 100 points). Projects will need to receive a score of 85 points or better to be recommended for funding

1. How well does the applicant demonstrate consistency with Prop. 1 funding requirements and the Conservancy's mission and program goals (15).
2. How well does the applicant demonstrate the need for the project as it pertains to state-wide priorities (e.g. California Water Action Plan) or regional plans (see Appendix B of the Grant Guidelines for a list of relevant plans) (10).
3. How well does the applicant demonstrate their ability to achieve expected project outputs and objectives, and a plan for measuring and tracking progress toward achieving these results. This also includes a clear description of project tasks and the project timeline. (10).
4. Category 2 projects (resulting in on-the-ground outcomes) will be given priority (10).
5. How well does the applicant explain plans for long-term management and sustainability beyond the term of the grant proposals, including (a) third party monitoring and verification of the pre-project conditions, post project habitat conditions, and the maintenance of habitat beyond the terms of the project; and (b) an adaptive management strategy that considers threats to habitat including climate change (10).
6. The degree to which the project develops a cost share and leverages private, federal, or local funding to maximize benefits and outcomes. If a project has a 25 percent cost share, it will score 5 points; if it has a 50 percent cost share, it will score 10 points (5-10).
7. How well does the project employ new or innovative technology or practices, including decision support tools (5).
8. How well does the project incorporate voluntary landowner participation that allows working agricultural landscapes to remain in production while also producing high quality habitat for species. (5).
9. How well can the applicant manage and complete the proposed project considering related experience, readiness, and staff qualifications and knowledge (5).
10. How well does the applicant demonstrate appropriate and necessary partnerships to help perform the project (5).

11. How well does the proposal demonstrate the applicant's plan for active transfer of project results and/or methods to state or local government agencies within and beyond their own organization (5).
12. What is the applicant's performance on prior federal or state assistance agreements awarded to that organization in the past three years (5).
13. How well does the applicant provide a detailed budget, with reasonable costs and clear identification of grant funds and cost share contributions. (5).

F. Grant Categories

Category 1 grants are limited to pre-project activities necessary for a specific future on-the-ground project that meets the requirements in these Guidelines for Category 2 projects.

Category 2 grants include on-the-ground, implementation projects.

G. Types of Projects

Prop. 1 identifies projects to protect and restore California rivers, lakes, streams, and watersheds that may be funded with Prop. 1 funding (Sec. 79732 *et seq.*). The Conservancy's highest priority projects will address the following:

- Restoration and Enhancement. Examples include:
 - Channel margin enhancement projects and riparian habitat restoration or enhancement projects.
 - Watershed adaptation projects to reduce the impacts of climate change on California's communities and ecosystems.
 - Restoration and protection projects of aquatic, wetland, and migratory bird ecosystems, including fish and wildlife corridors.
 - Endangered, threatened, or migratory species recovery projects that improve watershed health, inland wetland restoration, or other means, such as natural community conservation plan and habitat conservation plan implementation.
- Water Quality. Examples include:
 - Polluted runoff reduction projects that restore impaired waters, prevent pollution, improve water management, increase water conservation, and conduct environmental education.
 - Pollution reduction projects that focus on the contamination of rivers, lakes, or streams, prevent and remediate mercury contamination from legacy mines, and protect or restore natural system functions that contribute to water supply, water quality, or flood management.
- Agricultural Analysis and Investment Strategy. Examples include:
 - Agricultural sustainability projects.

- Projects that protect and increase the economic benefits arising from healthy watersheds.

NOTE: Any grantee acquiring land with Prop. 1 may use the Natural Heritage Preservation Tax Credit Act of 2000 (Division 28 (commencing with Section 37000) of the Public Resources Code) (Section 79711[h]).

H. Ineligible Projects

Examples of ineligible projects include:

- Construction equipment purchased solely for purposes of implementing a single project.
- Projects dictated by a legal settlement or mandated to address a violation of, or an order (citation) to comply with, a law or regulation.
- Education, outreach, or event related projects, although these types of activities may be included as part of the overall implementation of a project eligible for Conservancy grant funds.
- Projects that subsidize or decrease the mitigation obligations of any party.
- Projects to design, construct, operate, mitigate, or maintain Delta conveyance facilities.
- Projects that do not comply with all legal requirements of Prop. 1 and other applicable laws.

NOTE: Funds will only be used for projects that will provide fisheries or ecosystem benefits or improvements that are greater than required applicable environmental mitigation measures or compliance obligations.

I. Eligible Applicants

Eligible grant applicants include public agencies, nonprofit organizations, public utilities, federally recognized Indian tribes, state Indian tribes, and mutual water companies that will have an eligible proposal or project that proposes to provide a public benefit in the Delta (Public Resources Code Section 75004) and that will satisfy all the grant requirements. Specifically, eligible applicants are:

- Public agencies (any city, county, district, or joint powers authority; state agency; public university; or federal agency). To be eligible, public utilities that are regulated by the Public Utilities Commission must have a clear and definite public purpose and shall benefit the customers and not the investors.
- Qualifying 501(c)3 nonprofit organizations. "Nonprofit Organization" means a private, nonprofit organization that qualifies for exempt status under Section 501(c)3 of Title 26 of the United States Code, and whose charitable purposes are consistent with those of the Conservancy.

- Eligible tribal organizations (includes any Indian Tribe, band, nation, or other organized group or community, or a tribal agency authorized by a tribe, which is listed on the National Heritage Commission's California Tribal List).
- Mutual water companies, including local and regional companies. Additionally, in order to be eligible:
 - Mutual water companies must have a clear and definite public purpose and shall benefit the customers of the water system and not the investors
 - An urban water supplier shall adopt and submit an urban water management plan in accordance with the Urban Water Management Planning Act
 - An agricultural water supplier shall adopt and submit an agricultural water management plan in accordance with the Agricultural Water Management Planning Act
 - An agricultural water supplier or an urban water supplier is ineligible for funding unless it complies with the requirements of Part 2.55 of their respective water management planning acts

NOTE: As a general rule, organizations or individuals performing non-grant related work for the Conservancy under contract are ineligible to apply for a grant from the Conservancy during the life of the contract. This policy applies to organizations that:

- Contract directly with the Conservancy.
- Are providing services as a subcontractor to an individual or organization contracting directly with the Conservancy.
- Employ an individual, on an ongoing basis, who is performing work for the Conservancy under a contract whether as a contractor or as a subcontractor.

If you have a contract with the Conservancy and are contemplating applying for a grant, please consult with Conservancy staff to determine eligibility.

J. Cost Share

The Conservancy will provide points to proposals with a cost share component. Cost sharing is the portion of the project not borne by the Conservancy grant monies. Cost sharing encourages collaboration and cooperation beyond in-kind and written support. Applicants are encouraged to develop a cost share program to support their project. Projects with a cost share component—depending on the degree of the cost share—could be ranked higher (see Table 1 below) with a maximum of a 50 percent cost share. Only cost share commitments made explicitly for the project may count toward the cost percentage for grant proposal and ranking purposes. Only cost share arrangements developed for the proposal will be considered for the cost share points.

Up to 50 percent of a cost share may be in-kind. For example, if the cost share is \$50,000, \$25,000 of that may be from in-kind sources.

Applicants stating that they have a cost share component must be able to demonstrate they have secured the cost share funds or in-kind contributions at the time of the full proposal submittal by including letters of commitment as part of the application requirements.

Table 1

Cost Share Percentage	Total Points
25 percent	5
50 percent	10

K. Consultation and Cooperation with State and Local Agencies and Demonstration of Local Support

In compliance with the Conservancy’s governing statute (Public Resources Code, Section 32363) and Prop. 1, local government agencies--such as counties, cities, and local districts--will be notified by the Conservancy about eligible grant projects being considered for funding in their area. The Conservancy shall coordinate and consult with the city or county in which a grant is proposed to be expended or an interest in real property is proposed to be acquired and with the Delta Protection Commission. The Conservancy will also coordinate with the appropriate resources departments that are doing work in the Sacramento-San Joaquin Delta.

For all applications under consideration, Conservancy staff will also notify the applicable public water agency, levee, flood control, or drainage agency (when appropriate), and request comments within 15 business days following notification. The Conservancy will work with the grantee to make all reasonable efforts to address concerns raised by local governments. The individual Conservancy Board members representing each of the five Delta counties will also be notified at this time and may wish to communicate with the affected entities as well.

Please note that it is also the applicant’s responsibility to contact, seek support from, and coordinate with applicable state agencies, cities, counties, and local districts. If an applicant has a project-specific resolution of support from the affected city or county and local district, it should be included in the application package in order to facilitate the overall assessment process.

L. Grant Provisions

For each awarded grant the Conservancy will develop an individual grant agreement with detailed provisions and requirements specific to that project. Please be aware that if you are authorized to receive a grant from the Conservancy, the provisions listed below also will apply:

- Actual awards are conditional upon funds being available from the state.
- Grant eligible costs may be incurred by the grantee only after the grantee has entered into a fully executed agreement with the Conservancy; only these costs will be eligible for reimbursement.
- Grant eligible costs will only be paid in arrears on a reimbursement basis.
- Grantees will not be paid if any of the following conditions occur:
 - the applicant has been non-responsive or does not meet the conditions outlined in the grant proposal and grant agreement
 - the project has received alternative funding
 - the project description has changed and is no longer eligible for funding
 - the cost share for the project has changed
 - the applicant requests to end the project
- To the extent practicable, projects funded by Prop. 1 should include signage informing the public that the project received funds from the Water Quality, Supply, and Infrastructure Improvement Act of 2014.
- Grantees are encouraged to use the California Conservation Corps to implement projects where feasible.

M. Environmental Documents

The Conservancy is required to comply with the California Environmental Quality Act (CEQA) at the time the Board authorizes any grants. Since CEQA compliance will vary depending on the proposed project activities and the type of applicant, it is important that applicants consult with Conservancy staff as early as possible. Status of CEQA compliance must be addressed in the initial concept proposal.

N. Eligible Costs

Only project costs for items within the scope of the project and within the time frame of the project agreement are eligible for payment. Costs related to project-specific performance measures and reporting are required to be addressed in the project budget.

Eligible administrative costs must be directly related to the project and may not exceed five (5) percent of the project implementation cost. To determine the amount of eligible administrative costs, the applicant must first determine the cost of implementing the project, not including any administrative costs. Once the project implementation cost has been determined, the applicant may calculate administrative costs and include them in the total grant request.

O. Ineligible Costs

Indirect expenditures billed as a percentage of costs are not eligible for reimbursement. These are expenses that involve ongoing operations, or repair or maintenance costs, regardless of whether the repair or maintenance may last more than one year.

In addition, grant funding may not be used to establish or increase a legal defense fund or endowment, make a monetary donation to other organizations, pay for food or refreshments, or eminent domain.

If ineligible costs are included in the project budget, it could result in the project being deemed ineligible. In some cases, the project may be approved for funding with the total amount of the award reduced by the amount of the ineligible costs. In that event, the Conservancy will contact the applicant to confirm that the project is still viable. Applicants should avoid including ineligible costs in the application and should contact Conservancy staff with questions.

P. Performance Measures

Performance measures are used to track progress toward project goals and desired outcomes. They provide a means of reliably measuring and reporting the outcomes and effectiveness of a project and how it contributes to the Conservancy achieving its programmatic goals.

Applicants must propose project-specific performance measures at the time of full proposal submittal, using a project performance measures table as part of the overall Project Assessment and Evaluation Plan (See Appendix B in the Grant Application Packet). Applicants may also propose alternative performance measures, which will be subject to the approval of Conservancy staff if the grant is authorized. The proposed measure(s) will be finalized in consultation with Conservancy staff prior to grant agreement approval.

Q. Monitoring and Reporting

All projects affecting water quality shall include a monitoring component that, where applicable, allows integration of data into statewide monitoring efforts, including the Surface Water Ambient Monitoring Program (SWAMP) that provides quality assurance and quality control requirements. Project water quality sampling must be conducted under an approved, SWAMP-comparable Quality Assurance Project Plan (QAPP). The Scope of Work for projects must include tasks for developing an appropriate monitoring plan and a QAPP. SWAMP provides several tools to aid in developing a QAPP:

http://www.waterboards.ca.gov/water_issues/programs/quality_assurance/comparability.shtml

Projects must include appropriate data management activities so project data can

be incorporated into appropriate statewide data systems. The Grantee shall upload all water quality data to the California Environmental Data Exchange Network (CEDEN). The Grantee shall also provide a receipt of successful data submission, generated by CEDEN, to the Grant Manager prior to submitting a final invoice. Guidance for submitting data, including required minimum data elements and data formats, is available at <http://www.ceden.org> or the Regional Data Centers (RDCs). Contact information for the RDCs is included in the CEDEN web link.

Grantees are also required to demonstrate alignment with the Delta Science Plan, complete the Delta Stewardship Council's covered action requirements as applicable, and upload all relevant information to EcoAtlas. Links to these items are listed in Appendix B: Key State, Federal, and Regional Plans.

All Grantees will be required to provide semi-annual progress reports during the implementation of the project and a final report within one month of project completion. The final report must include data related to the project performance measures. Specific grant report requirements will be included in grant agreements. Furthermore, grants may be subject to audit by the Department of Finance.

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Appendices

Appendix A: Glossary of Terms

Administrative Costs – Administrative costs include any expense which does not relate directly to project implementation. Similar to the traditional definition of “overhead,” administrative costs include such items as rent, utilities, per diem, office equipment and supplies, services such as internet and phone, etc.

Application – The individual application form and its required attachments for grants pursuant to the Conservancy Grants Program.

CEQA – The California Environmental Quality Act as set forth in the Public Resources Code Section 21000 et seq. CEQA is a law establishing policies and procedures that require agencies to identify, disclose to decision makers and the public, and attempt to lessen significant impacts to environmental and historical resources that may occur as a result of a proposed project to be undertaken, funded, or approved by a local or state agency. For more information, refer to <http://ceres.ca.gov/ceqa>.

Conservancy – See Sacramento-San Joaquin Delta Conservancy.

Cost Share – The portion of the project not borne by the Conservancy’s Prop. 1 funding.

Eligible Costs – Approved expenses incurred by the grantee during the performance period of the grant agreement.

Grant – Funds made available to a Grantee for eligible costs during an agreement performance period.

Grant Agreement – An agreement between the Conservancy and the Grantee specifying the payment of funds by the Conservancy for the performance of the project scope within the specific performance period.

In-kind Contributions – Non-monetary donations that are used on the project, including materials and services. These donations shall be eligible as “other sources of funds” when providing budgetary information on grant applications.

Monitoring Activities – The collection and analysis of observations or data repeated over time and in relation to a conservation or management objective.

Nonprofit Organization – A private, nonprofit organization that qualifies for exempt status under Section 501(c)3 of Title 26 of the United States Code, and whose charitable purposes are consistent with those of the Conservancy as set forth in Public Resources Code Section 32320 et seq.

Performance Measure – A quantitative measure agreed upon by the Conservancy and Grantee to track progress toward project goals and desired outcomes.

Planning Activities – Initial project development work, including but not limited to permits, mapping, partner coordination, and planning exercises. Planning activities must have a direct link and provide a direct path to future on-the-ground activities.

Public Agencies – Any city, county, district, or joint powers authority; state agency; public university; or federal agency.

Reasonable Costs – Costs that are consistent with what a reasonable person would pay in the same or similar circumstances.

Sacramento-San Joaquin Delta – The confluence of the Sacramento River and San Joaquin River basins, forming an inland delta.

Sacramento-San Joaquin Delta Conservancy - As defined in Public Resources Code Section 32320: the Conservancy acts as a primary state agency to implement ecosystem restoration in the Delta and support efforts that advance environmental protection and the economic well-being of Delta residents. The Conservancy's service area is the statutory Delta (see Water Code Section 12220) and Suisun Marsh.

Statutory Delta – As defined in Water Code Section 12220. The legal definition can be found at <http://www.leginfo.ca.gov/cgi-bin/displaycode?section=wat&group=12001-13000&file=12220>. A map of the statutory Delta can be found at <http://mavensnotebook.com/the-bdcp-road-map/environmental-impacts-of-alternative-4/bdcp-eir-ch-13-fig-13-1-statutory-delta/>.

Suisun Marsh – The largest contiguous brackish water marsh remaining on the west coast of North America and a critical part of the San Francisco Bay and Sacramento-San Joaquin River Delta estuary ecosystem. The Suisun Marsh Preservation Act—further defining the Marsh—can be found at http://www.bcdc.ca.gov/laws_plans/suisun_marsh_preservation_act.shtml.

Appendix B: Key State, Federal, and Regional Plans

Prop. 1: <http://vig.cdn.sos.ca.gov/2014/general/en/pdf/text-of-proposed-law-prop1.pdf>

California Water Action Plan:

http://resources.ca.gov/california_water_action_plan/Final_California_Water_Action_Plan.pdf

Delta Conservancy's Enabling Legislation: <http://deltaconservancy.ca.gov/about-delta-conservancy>.

Delta Plan. Delta Stewardship Council (2013): <http://deltacouncil.ca.gov/delta-plan-0>

2012 Strategic Plan. Sacramento-San Joaquin Delta Conservancy (2012):

http://www.deltaconservancy.ca.gov/sites/default/files/docs/Delta_Conservancy_Strategic_Plan_Design_20June2012.pdf

Central Valley Flood Protection Plan:

http://www.water.ca.gov/floodsafe/fessro/docs/flood_tab_cvfpp.pdf

Land Use and Resource Management Plan. Delta Protection Commission:

<http://www.delta.ca.gov/plan.htm>

2006 Implementation Plan. Central Valley Joint Venture (2006):

<http://www.centralvalleyjointventure.org/science>

Delta Science Plan. <http://deltacouncil.ca.gov/sites/default/files/documents/files/Delta-Science-Plan-12-30-2013.pdf>.

Delta Stewardship Council Covered Actions: <http://deltacouncil.ca.gov/covered-actions>.

EcoAtlas. <http://www.ecoatlas.org>.

Economic Sustainability Plan for the Sacramento-San Joaquin Delta. Delta Protection Commission (2012): http://www.delta.ca.gov/res/docs/ESP/ESP_P2_FINAL.pdf

Recreation Proposal for the Sacramento-San Joaquin Delta and Suisun Marsh. California State Parks (2011): http://www.parks.ca.gov/pages/795/files/delta%20rec%20proposal_08_02_11.pdf

Suisun Marsh Habitat Management, Preservation, and Restoration Plan. Bureau of Reclamation (2013):

http://www.usbr.gov/mp/nepa/nepa_projdetails.cfm?Project_ID=781

Yolo County Agricultural Economic Development Fund. Consero Solutions (2014):

<http://www.yolocounty.org/home/showdocument?id=26874>